FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

| (Mark one) |  |
| :--- | :--- |
| [X] | QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE |
|  | SECURITIES EXCHANGE ACT OF 1934 |

OR
[ ]TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934
FOR THE TRANSITION PERIOD FROM $\qquad$ TO $\qquad$
Commission File No. 0-7570
CANANDAIGUA WINE COMPANY, INC.

(Former Name, Former Address and Former Fiscal Year, if Changed
Since Last Report)
Indicate by check whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes $X$ No

The number of shares outstanding of each of the Registrant's classes of common stock as of DATE OF SHAREHOLDING AMOUNTS GOES HERE is set forth below.
Class Number of Shares

Class A Common Stock (Par Value $\$ .01$ Per Share) 16,178,802
Class B Common Stock (Par Value $\$ .01$ Per Share) 3,382,958
</TABLE>

<TABLE>
Item 1. Financial Statements
CANANDAIGUA WINE COMPANY, INC. AND SUBSIDIARIES
<S>
\begin{tabular}{cc} 
<C> & <C> \\
May & August \\
31, & 31, \\
1995 & 1994 \\
---- & \\
(Unaudited) & \\
(in & (Audited)
\end{tabular}

ASSETS
CURRENT ASSETS:

Cash and cash investments

Accounts receivable, net
Inventories, net
Prepaid expenses and other current assets
Total current assets
PROPERTY, PLANT AND EQUIPMENT, NET
OTHER ASSETS

Total Assets
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES:

Notes Payable
Current maturities of long-term debt Accounts payable

Accrued federal and state excise taxes
Other accrued expenses and liabilities
Total current liabilities
LONG - TERM DEBT, less current maturities
DEFERRED INCOME TAXES
OTHER LIABILITIES
COMMITMENTS AND CONTINGENCIES STOCKHOLDERS' EQUITY:
Class A Common Stock, \$ . 01 par valueAuthorized, 60,000,000 shares; Issued, \(17,365,457\) shares at May 31, 1995 and \(13,832,597\) shares at August 31, 1994 Class B Convertible Common Stock, \$. 01 par value-
Authorized, 20,000,000 shares; Issued, 4,008,683 shares at
May 31, 1995 and 4,015,776 shares at August 31, 1994

Additional Paid-in Capital
Retained earnings

Less-Treasury stock-
Class A Common Stock, \(1,186,655\) shares at May 31, 1995 and August 31, 1994, at cost Class B Convertible Common Stock, 625,725 shares at May 31, 1995 and August 31, 1994, at cost

Total stockholders' equity
Total liabilities and stockholders' equity
\begin{tabular}{cc}
- & \(\$ 19,000\) \\
37,768 & 31,001 \\
41,277 & 75,506 \\
13,879 & 16,657 \\
72,057 & 96,061 \\
164,981 & 238,225 \\
232,787 & 289,122 \\
43,826 & 43,774 \\
28,140 & 51,248
\end{tabular}
\(174 \quad 138\)
\begin{tabular}{cc}
40 & \multicolumn{1}{c}{40} \\
217,578 & 113,348 \\
129,215 & 98,258 \\
347,007 & 211,784
\end{tabular}
\((5,297) \quad(5,384)\)
\begin{tabular}{ll}
\((2,207)\) & \((2,207)\) \\
\((7,504)\) & \((7,591)\) \\
339,503 & 204,193 \\
809,237 & \(\$ 826,562\)
\end{tabular}

The accompanying notes to consolidated financial statements are an integral part of these statements.
</TABLE>
<TABLE>
CANANDAIGUA WINE COMPANY, INC. AND SUBSIDIARIES
Consolidated Statements of Income and Retained Earnings
Nine Months Ended Three Months Ended


| common equivalent share: |  |  |  |  |
| ---: | :---: | :---: | :---: | :---: |
| Primary | $\$ 1.64$ | $\$ 1.16$ | $\$ .53$ | $\$ .41$ |
| Fully Diluted | $\$ 1.63$ | $\$ 1.13$ | $\$ .53$ | $\$ .41$ |
| Weighted average shares |  |  |  |  |
| outstanding: |  |  |  |  |
| Primary | $18,872,144$ | $15,590,328$ | $19,974,882$ | $16,361,827$ |
| Dividend per share | $18,989,785$ | $16,329,966$ | $20,012,386$ | $16,361,827$ |
|  | None | None | None | None |

The accompanying notes to consolidated financial statements are an integral part of these statements. </TABLE>

<TABLE>
CANANDAIGUA WINE COMPANY, INC. AND SUBSIDIARIES
Consolidated Statements of Cash Flows
<S>
\begin{tabular}{|c|c|}
\hline <C> <C> & <C> <C> \\
\hline Nine Months Ended & Three Months Ended \\
\hline \begin{tabular}{l}
May 31, 1995 May 31, 1994 (unaudited) (unaudited) \\
(in thousands)
\end{tabular} & ```
May 31, 1995 May 31, 1994
    (unaudited) (unaudited)
        (in thousands)
``` \\
\hline
\end{tabular}

CASH FLOWS FROM OPERATING ACTIVITIES:
Net Income \(\$ 30,957\) \$ 18,050 \$ 10,637 \$ 6,655
Adjustments to reconcile net income to net cash
(used in) provided by operating activities:
30,957 \$ 18,050 \$ 10,637 \$ 6,655

Depreciation of property, plant and equipment
\begin{tabular}{rrrr}
13,317 & 7,520 & 3,531 & 2,787 \\
4,350 & 2,823 & 1,485 & 1,174 \\
53 & 861 & \((4)\) & 1,109
\end{tabular}

Accrued interest on converted debentures
161
Change in assets and liabilities, net of effects from purchase of business:

Accounts receivabl
\begin{tabular}{rrrr}
3,913 & \((2,161)\) & 2,327 & \((6,762)\) \\
11,826 & 16,060 & 30,609 & 11,322 \\
3,733 & \((1,885)\) & 654 & \((1,207)\) \\
\((34,229)\) & \((40,287)\) & \((4,161)\) & 1,152 \\
\((2,779)\) & \((853)\) & \((9,686)\) & \((5,797)\) \\
\((33,309)\) & \((2,164)\) & \((5,134)\) & 2,701 \\
\((5,975)\) & \((8,803)\) & \((2,158)\) & 318 \\
\((39,100)\) & \((28,728)\) & 17,463 & 6,797 \\
\((8,143)\) & \((10,678)\) & 28,100 & 13,452 \\
& \((5,262)\) & \((8,968)\) & \((2,462)\) \\
\((20,310)\) & & & \\
& 3 & \((8,968)\) & \((2,462)\)
\end{tabular}

CASH FLOWS FROM FINANCING ACTIVITIES:
Net proceeds of Notes Payable
681
\((7,000) \quad(13,000)\)

Repayment of Notes Payable from proceeds of Term
Loan
\((47,000)\)

Repayment of Notes Payable from equity offering proceeds
\((22,100)\)
\((14,568)\)
\((4,474)\)
\((7,094)\)
\((2,034)\)

Proceeds of Term Loan, long-term debt
47,000
Repayment of Term Loan from equity offering
proceeds, long-term debt
\((82,000)\)

Proceeds from equity offering, net 103,313

Proceeds of employee stock purchase plan


The accompanying notes to consolidated financial statements are an integral part of these statements. </TABLE>

CANANDAIGUA WINE COMPANY, INC. AND SUBSIDIARIES
Notes to Consolidated Financial Statements May 31, 1995
1) MANAGEMENT REPRESENTATIONS:

The condensed consolidated financial statements included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission applicable to quarterly reporting on Form 10-Q and reflect, in the opinion of the Company, all adjustments necessary to present fairly the financial information for Canandaigua Wine Company, Inc. and its consolidated subsidiaries. All such adjustments are of a normal recurring nature. Certain information and footnote disclosures normally included in financial statements, prepared in accordance with generally accepted accounting principles, have been condensed or omitted as permitted by such rules and regulations. These consolidated financial statements and related notes should be read in conjunction with the consolidated financial statements and related notes included in the Company's Annual Report on Form \(10-\mathrm{K}\), for the fiscal year ended August 31, 1994.

\section*{2) INVENTORIES:}

Inventories are valued at the lower of cost (computed in accordance with the last-in, first-out (LIFO) or first-in, first-out (FIFO) methods) or market. The percentage of inventories valued using the LIFO method is \(94 \%\), \(95 \%\) and \(93 \%\) at May 31, 1995, August 31, 1994, and May 31, 1994, respectively. Replacement cost of the inventories determined on a FIFO basis approximated \(\$ 273,707,000\), \(\$ 289,209,000\) and \(\$ 215,199,000\) at May 31, 1995, August 31, 1994, and May 31, 1994, respectively. At May 31, 1995, August 31, 1994, and May 31, 1994, the net realizable value of the Company's inventories was in excess of \(\$ 289,226,000\), \(\$ 301,053,000\) and \(\$ 215,516,000\), respectively.

Elements of cost include materials, labor and overhead and consist of the following:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline & & \[
\begin{gathered}
\text { May 31, } \\
1995
\end{gathered}
\] & & \[
\begin{aligned}
& \text { August 31, } \\
& 1994 \\
& \text { thousands) }
\end{aligned}
\] & & \[
\begin{gathered}
\text { May } 31, \\
1994
\end{gathered}
\] \\
\hline Raw materials and supplies & \$ & 41,752 & \$ & 36,477 & \$ & 29,062 \\
\hline Wines and distilled spirits & & & & & & \\
\hline in process & & 186,416 & & 199,183 & & 137,091 \\
\hline Finished case goods & & 61,058 & & 65,393 & & 49,363 \\
\hline
\end{tabular}
3) PROPERTY, PLANT AND EQUIPMENT:

The major components of the property, plant and equipment for the Company are as follows:
\begin{tabular}{ccr} 
& May & August \\
& 31, & 31, \\
& 1995 & 1994 \\
Land & (in thousands) \\
Buildings and improvements & \(\$ 13,814\) & \(\$ 13,814\) \\
Machinery and equipment & 62,836 & 62,440 \\
Motor vehicles & 172,901 & 168,222 \\
Construction in progress & 5,150 & 2,552 \\
& 20,744 & 8,989 \\
Less - Accumulated depreciation & 275,445 & 256,017 \\
& \(\$ 174,168)\) & \((61,734)\) \\
& & 201,277 \\
\hline
\end{tabular}
4) OTHER ASSETS:

The major components of other assets for the Company are
as follows:
\begin{tabular}{cc} 
May & August \\
31, & 31, \\
1995 & 1994
\end{tabular}
(in thousands)
Goodwill
\(\$ 79,511 \quad \$ \quad 88,459\)
Distribution rights, agency
license
agreements and trademarks 72,970 72,970
Other 23,419 22,296

175,900 183,725
\((9,848) \quad(5,495)\)
\$166,052 \(\$ 178,230\)
5) OTHER ACCRUED EXPENSES AND LIABILITIES:

The major components of other accrued expenses and liabilities for the Company are as follows:
\begin{tabular}{cc} 
May & August \\
31, & 31, \\
1995 & 1994
\end{tabular}
(in thousands)
Accrued Earn-out Amounts
\begin{tabular}{cr}
\(\$-\) & \(\$ 28,300\) \\
11,854 & 14,410 \\
60,203 & 53,351
\end{tabular}
\$ 72,057 \$ 96,061
6) OTHER LIABILITIES:

The major components of other liabilities for the Company are as follows:
\begin{tabular}{cc} 
May & August \\
31, & 31, \\
1995 & 1994
\end{tabular}
(in thousands)
Accrued loss on noncancelable
\begin{tabular}{lrr} 
& & \(\$ 24,980\) \\
grape contracts & \(\$ 48,254\) \\
& Other & 3,160 \\
2,994 \\
& \(\$ 28,140\) & \(\$ 51,248\)
\end{tabular}
7) ACQUISITIONS:

The following table sets forth unaudited pro forma consolidated statements of income of the Company for the nine month periods ended May 31, 1995 and 1994. The nine month pro forma consolidated statements of income for the period ended May 31, 1994, gives effect to the Almaden/Inglenook Acquisition and the Vintners Acquisition as if they occurred on September 1, 1993. The unaudited pro forma consolidated statements of income are presented after giving effect to certain adjustments for depreciation, amortization of goodwill, interest expense on the acquisition financing and related income tax effects. The pro forma consolidated statements of income are based upon currently available information and upon certain assumptions that the company believes reasonable under the circumstances. The pro forma consolidated statements of income do not purport to represent what the Company's results of operations would actually have been if the aforementioned transactions in fact had occurred on such date or at the beginning of the period indicated and do not purport to project the Company's financial position or results of operations at any future date or for any future period.
\begin{tabular}{cc} 
May & May \\
31, & 31, \\
1995 & 1994
\end{tabular}
(in thousands, except share and per share data)

Net sales
\$ 677,255
\$ 652,812
Income from continuing
\begin{tabular}{lll} 
operations & 71,294 & 54,421
\end{tabular}

Per share data:
Net income per common share:
Primary
\$1.64 \$1.33
Fully diluted \$1.63 \$1.30
Weighted average shares outstanding:

Primary
18,872,144
15,590,328
Fully diluted
18,989,785
\(16,329,966\)

In February 1995, the Company renegotiated the pricing on certain of its long-term grape contracts acquired in connection with the Almaden/Inglenook Acquisition. As a result, the estimated loss reserve at the date of acquisition was reduced by approximately \(\$ 13\) million with a corresponding reduction in goodwill.
8) BORROWINGS: Borrowings consist of the following at May 31, 1995:

9) STOCKHOLDERS' EQUITY:

Stock offering-
During November 1994, the Company completed a public offering and sold \(3,000,000\) shares of its Class A Common stock resulting in net proceeds to the Company of approximately \(\$ 95,428,000\) after underwriters' discounts and commissions and estimated expenses. In connection with the offering, options to purchase 432,067 shares of Class A Common Stock, issued in connection with the Vintners Acquisition, were exercised and the Company received proceeds of \(\$ 7,885,000\). Under the terms of the amended Credit Agreement, approximately \(\$ 82,000,000\) was used to repay a portion of the Term Loan under the Company's Credit Agreement. The balance of net proceeds was used to repay Revolving Credit Loans under the Credit Facility.
10) THE RESTRUCTURING PLAN:

The Company provided for costs to restructure the operations of its California wineries (the Restructuring Plan) in the fourth quarter of fiscal 1994. Under the Restructuring Plan, all bottling operations at the Central Cellars Winery in Lodi, California, and the branded wine bottling operations at the Monterey Cellars Winery in Gonzales, California, will be moved to the Mission Bell Winery located in Madera, California, which was acquired by the Company in the Almaden/Inglenook Acquisition. The Company anticipates that implementation of the Restructuring Plan will result in approximately 260 jobs
being eliminated. As of May 31, 1995, employment has been reduced by 153 persons and no facilities have been closed. The Company has a remaining accrual of approximately \(\$ 6,632,000\) and \(\$ 9,106,000\) at May 31, 1995 and August 31, 1994, respectively, relating to the Restructuring Plan. The Company expects to have the Restructuring Plan fully implemented by the end of fiscal 1995.
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations of the Company
The Company has realized significant growth in sales and profitability over recent years primarily as a result of acquisitions. The Company acquired the outstanding capital stock of Barton Incorporated ("Barton") on June 29, 1993 (the "Barton Acquisition"), the assets of Vintners International Company, Inc. ("Vintners") on October 15, 1993 (the "Vintners Acquisition"), and the Almaden, Inglenook and other brands, a grape juice concentrate product line and related assets from Heublein, Inc. (the "Almaden/Inglenook Product Lines") on August 5, 1994 (the "Almaden/Inglenook Acquisition"). The Company's results of operations for the nine months ended May 31, 1994 include the results of operations of Vintners from October 15, 1993, the date of the Vintners Acquisition, until the end of the period. The Company's results of operations for the quarter and nine months ended May 31, 1995 include the results of operations of the Almaden/Inglenook Product Lines for the complete periods.

On March 22, 1995, the Company announced that its spirits division, Barton Incorporated, and United Distillers Glenmore, Inc. ("UDG") had entered into a letter of intent under which the Company, through its spirits division, will purchase from UDG certain assets including rights to the Fleischmann, Skol, Mr. Boston, Canadian Ltd., Old Thompson, Kentucky Tavern, Chi-Chi's and di Amore spirits brands; the U.S. rights to the Inver House, Glenmore, Schenley and El Toro spirits brands; and two production facilities and related inventories and assets. In addition, the parties will enter into various multi-year agreements under which UDG will supply the Company with bulk spirits and the Company will provide various services to UDG, including the packaging of various UDG brands at the Owensboro, Kentucky facility, one of the facilities to be acquired from UDG, and at the Company's Carson, California facility, at which facility the Company currently packages various UDG brands (the "Proposed Acquisition"). The Proposed Acquisition is subject to, among other matters, negotiation of definitive agreements, receipt of regulatory approvals and approval of the parties' respective boards of directors. In addition, consummation of the Proposed Acquisition will require financing and the obtaining of appropriate consents from the banking syndicate under its Credit Facility (as defined below under "Financial Liquidity and Capital Resources"). The Company is in the process of finalizing the terms of an amendment to its Credit Facility to finance the Proposed Acquisition primarily through an increase to its Term Loan Credit Facility. The Company does not anticipate any difficulties in obtaining such financing. The Company believes that consummation of the Proposed Acquisition will be significant to the Company and will have a material impact on the Company's future results of operations. The Company further believes that consummation of the Proposed Acquisition will significantly strengthen the Company's position in the United States spirits industry by approximately doubling the Company's existing spirits market share and by adding to the Company's portfolio of product lines in the cordial and liqueur categories in which the Company does not currently have significant participation. The Company is completing the negotiation of definitive agreements and expects to close the Proposed Acquisition in late fiscal 1995 or early fiscal 1996.

The following table sets forth, for the periods indicated, certain items in the Company's consolidated statements of income expressed as a percentage of net sales:

\section*{<TABLE>}


\section*{</TABLE>}

Three Months Ended May 31, 1995 ("Third Quarter 1995") Compared to Three Months Ended May 31, 1994 ("Third Quarter 1994")
million from \(\$ 154.2\) million for Third Quarter 1994, an increase of \(\$ 68.6\) million, or approximately \(44 \%\). This increase resulted primarily from the inclusion of \(\$ 57.8\) million of net sales of products acquired in the Almaden/Inglenook Acquisition. Net sales also benefited from increased net sales of the Company's imported beers (primarily Mexican brands), varietal table wine brands and non-branded products. Excluding the impact of the net sales resulting from the Almaden/Inglenook Acquisition during Third Quarter 1995, the Company's net sales increased \(\$ 10.7\) million, or approximately \(6.9 \%\), as compared to Third Quarter 1994, primarily due to increased sales of imported beer brands and varietal table wine brands.

For purposes of computing the net sales and unit volume comparative data below, sales of products acquired in the Almaden/Inglenook Acquisition have been included in the entire period for Third Quarter 1995 and included for the same period during Third Quarter 1994, which was prior to the Almaden/Inglenook Acquisition.

Net sales and unit volume of the Company's branded beverage alcohol products for Third Quarter 1995 increased \(8.6 \%\) and \(9.0 \%\), respectively, as compared to Third Quarter 1994. This increase was principally due to increased net sales and unit volume of the Company's imported beer brands and varietal table wine brands.

Net sales and unit volume of the Company's branded wine products for Third Quarter 1995 increased \(2.3 \%\) and decreased \(0.5 \%\), respectively, as compared to Third Quarter 1994. Branded wine products net sales increased primarily due to higher sales of varietal table wine brands, which have higher selling prices than the average for the Company's branded wine products. The volume decline resulted primarily from a decrease in non-varietal and dessert wines, offsetting the varietal table wine improvement.

Net sales and unit volume of the Company's varietal table wine brands for Third Quarter 1995 increased \(34.6 \%\) and \(37.6 \%\), respectively, as compared to Third Quarter 1994, reflecting increases in many of the Company's varietal table wine brands due to, among other things, line extensions and new product introductions. Net sales and unit volume of the Company's non-varietal table wine brands for the same periods were down \(5.7 \%\) and \(7.4 \%\), respectively. Net sales and unit volume of sparkling wine brands decreased \(5.8 \%\) and \(7.6 \%\), respectively, in Third Quarter 1995 as compared to Third Quarter 1994. Net sales and unit volume of the Company's dessert wine brands were down \(12.2 \%\) and \(12.4 \%\), respectively, in Third Quarter 1995 as compared to Third Quarter 1994.

Net sales and unit volume of the Company's beer brands for Third Quarter 1995 increased by \(30.4 \%\) and \(29.3 \%\), respectively, as compared to Third Quarter 1994. These increases resulted primarily from increased sales of the Company's Corona brand and its other Mexican beer brands.

Net sales and unit volume of the Company's spirits case goods for Third Quarter 1995 decreased \(9.2 \%\) and \(0.7 \%\) respectively, as compared to Third Quarter 1994. This decrease in net sales and unit volume was primarily due to lower sales of the Company's aged whiskeys (i.e., bourbon, Scotch, blended and Canadian whiskeys) and gin brands, partially offset by higher sales of tequila and mezcal.

Gross Profit
Gross profit increased to \(\$ 63.3\) million in Third Quarter 1995 from \(\$ 42.8\) million in Third Quarter 1994, an increase of \(\$ 20.5\) million, or approximately \(48 \%\). This increase in gross profit resulted from the inclusion of the operations of the Almaden/Inglenook Product Lines with those of the Company, as well as strong growth in imported beer brands. Gross profit as a percentage of net sales increased to \(28.4 \%\) for Third Quarter 1995 from \(27.7 \%\) for Third Quarter 1994.

Selling, General and Administrative Expenses
Selling, general and administrative expenses increased to \(\$ 38.8\) million in Third Quarter 1995 from \(\$ 27.4\) million in Third Quarter 1994, an increase of \(\$ 11.4\) million, or \(42 \%\). This increase resulted from the additional selling, general and administrative expenses associated with the sales and marketing of the products acquired in the Almaden/Inglenook Acquisition and increased advertising and promotion expenditures for Vintners' products. As a percentage of net sales, selling, general and administrative expenses decreased to \(17.4 \%\) in Third Quarter 1995 as compared to 17.8\% in Third Quarter 1994.

\section*{Nonrecurring Restructuring Expenses}

The Company previously announced a plan to restructure the operations of its California wineries (the "Restructuring Plan"). The Restructuring Plan will enable the Company to realize significant cost savings from the consolidation of existing facilities and the facilities acquired in the Almaden/Inglenook Acquisition. Under the Restructuring Plan, all bottling operations at the Central Cellars Winery in Lodi, California, and the branded wine bottling operations at the Monterey Cellars Winery in Gonzales, California, are being moved to the Mission Bell Winery located in Madera, California, which was acquired by the Company in the Almaden/Inglenook Acquisition. The Monterey Cellars Winery will continue to be used as a crushing, winemaking and contract bottling facility. The Central Cellars Winery and the Company's winery in Soledad, California are being closed and offered for sale to reduce surplus capacity. The Company anticipates that implementation of the Restructuring Plan
will result in approximately 260 jobs being eliminated. As a result of the Restructuring Plan, in addition to a restructuring charge taken in the fourth quarter of fiscal 1994 and in first and second quarters of fiscal 1995, the Company incurred additional expenses related to the restructuring in Third Quarter 1995 of \(\$ 968,400\), which reduced after-tax income for Third Quarter 1995 by \(\$ 595,600\), or \(\$ 0.03\) per share on a fully diluted basis. During Third Quarter 1995, employment was reduced by 132 persons. This brings the total reduction of employment to 153 persons. As of May 31, 1995, production has ceased at the Central Cellars Winery; however, no facilities have been closed. The Company expects to have the Restructuring Plan fully implemented by the end of fiscal 1995. The Company anticipates that the Restructuring Plan will result in net cost savings of approximately \(\$ 1.7\) million in fiscal 1995 and approximately \(\$ 13.3\) million of annual net cost savings beginning in fiscal 1996. (See "Financial Liquidity and Capital Resources.")

Interest Expense, Net
Net interest expense increased \(\$ 1.6\) million to \(\$ 6.2\) million in Third Quarter 1995, as compared to \(\$ 4.6\) million in Third Quarter 1994. This increase resulted primarily from borrowings related to the Almaden/Inglenook Acquisition.

\section*{Net Income}

Net income increased to \$10.6 million in Third Quarter 1995 from \(\$ 6.6\) million in Third Quarter 1994, an increase of \(\$ 4.0\) million, or 61\%. Fully diluted earnings per share increased to \(\$ 0.53\) in Third Quarter 1995 from \(\$ 0.41\) in Third Quarter 1994, a 29\% improvement. The increase in net income is primarily due to the contributions of the Almaden and Inglenook brands and other products acquired in the Almaden/Inglenook Acquisition and growth in imported beer brands. These contributions to net income more than offset the \(\$ 1.6\) million of additional pretax net interest expense in Third Quarter 1995 arising from borrowings related to the Almaden/Inglenook Acquisition. Excluding the impact of a nonrecurring restructuring charge of \(\$ 968,400\) before taxes, net income increased to \(\$ 11.2\) million or \(\$ 0.56\) of fully-diluted earnings per common share for Third Quarter 1995.

Nine Months Ended May 31, 1995 ("Nine Months of Fiscal 1995") Compared to Nine Months Ended May 31, 1994 ("Nine Months of Fiscal 1994")

Net Sales
Net sales for the Nine Months of Fiscal 1995 increased to \(\$ 677.3\) million from \(\$ 448.7\) million for the Nine Months of Fiscal 1994, an increase of \(\$ 228.6\) million, or approximately 51\%. This increase resulted from the inclusion of (i) \(\$ 185.6\) million of net sales of products acquired in the Almaden/Inglenook Acquisition; (ii) an overall increase in net sales of Company products, excluding the impact of the net sales of products that were acquired during fiscal 1994 and fiscal 1995; and (iii) an additional \(\$ 16.4\) million of net sales of Vintners' products resulting from inclusion of these products in the Company's portfolio for the entire first quarter of fiscal 1995 versus only six weeks in the first quarter of fiscal 1994. Excluding the impact of the additional six weeks of net sales of Vintners' products during the first quarter of fiscal 1995 and all of the net sales resulting from the Almaden/Inglenook Acquisition during the Nine Months of Fiscal 1995, the Company's net sales increased \(\$ 26.5\) million, or \(5.9 \%\), as compared to the Nine Months of Fiscal 1994. This was principally due to increased net sales of imported beer brands and varietal table wines.

For purposes of computing the net sales and unit volume comparative data below, sales of products acquired in the Vintners and Almaden/Inglenook Acquisitions have been included in the entire period for the Nine Months of Fiscal 1995 and included for the same period during the Nine Months of Fiscal 1994, part of which was prior to the Vintners Acquisition, and all of which was prior to the Almaden/Inglenook Acquisition.

Net sales and unit volume of the Company's branded beverage alcohol products for the Nine Months of Fiscal 1995 each increased \(6.0 \%\) as compared to the Nine Months of Fiscal 1994. This increase was principally due to increased net sales and unit volume of the Company's imported beer brands and varietal table wine brands.

Net sales and unit volume of the Company's branded wine products for the Nine Months of Fiscal 1995 increased slightly and declined 2.2\%, respectively, as compared to the Nine Months of Fiscal 1994. These changes resulted from increased sales of the Company's varietal table wine brands, which have higher selling prices than the average for the Company's branded wine products.

Net sales and unit volume of the Company's varietal table wine brands for the Nine Months of Fiscal 1995 increased \(22.3 \%\) and \(22.5 \%\), respectively, as compared to the Nine Months of Fiscal 1994, reflecting increases in most of the Company's varietal table wine brands due to, among other things, line extensions and new product introductions. Net sales and unit volume of the Company's non-varietal table wine brands for the Nine Months of Fiscal 1995 decreased 3.9\% and 5.6\%, respectively, as compared to the Nine Months of Fiscal 1994. Net sales and unit volume of the Company's sparkling wine brands for the Nine Months of Fiscal 1995 decreased \(10.4 \%\) and \(12.1 \%\), respectively, as compared to the Nine Months of Fiscal 1994. Net sales and unit volume of the Company's dessert wine brands for the Nine Months of Fiscal 1995 decreased 7.2\% and 10.1\%, respectively, as compared to the Nine Months of Fiscal 1994.

Net sales and unit volume of the Company's beer brands for the Nine Months of Fiscal 1995 increased \(26.9 \%\) and \(26.4 \%\), respectively, as compared to the Nine Months of Fiscal 1994. These increases resulted primarily from increased sales of the Company's Corona brand and its other Mexican beer brands.

Net sales and unit volume of the Company's spirits brands for the Nine Months of Fiscal 1995 decreased \(3.3 \%\), and increased \(0.1 \%\), respectively, as compared to the Nine Months of Fiscal 1994. The Company's spirits net sales decreased for aged whiskeys (i.e., bourbon, Scotch, Canadian and blended whiskeys). Tequila, vodka and mezcal net sales and unit volume increased for the Nine Months of Fiscal 1995.

Gross Profit
Gross profit for the Nine Months of Fiscal 1995 increased to \$190.1 million from \(\$ 129.1\) million for the Nine Months of Fiscal 1994, an increase of \(\$ 61.0\) million, or approximately \(47 \%\). This increase resulted from the inclusion of the Almaden/Inglenook Product Lines with those of the Company, and to a lesser extent from increased sales of imported beer brands and the inclusion of Vintners' product lines with those of the Company. The Company's gross profit as a percentage of net sales decreased to \(28.1 \%\) for the Nine Months of Fiscal 1995 from 28.8\% for the Nine Months of Fiscal 1994. The Company's gross profit percentage decreased as a result of (i) the inclusion of operations acquired in the Almaden/Inglenook Acquisition, which had a lower gross profit percentage than the Company's operations prior to that Acquisition; (ii) reduced gross profit percentages on the Company's table wine brands due to lower selling prices and higher cost of goods sold associated with some of these brands; and (iii) the impact of the increase in sales of imported beer brands, which generally have a lower gross profit percentage than the Company's other branded products.

Selling, General and Administrative Expenses
Selling, general and administrative expenses for the Nine Months of Fiscal 1995 increased to \(\$ 118.8\) million from \(\$ 87.1\) million for the Nine Months of Fiscal 1994, an increase of \(\$ 31.7\) million, or approximately \(36 \%\). This increase resulted from the additional expenses associated with the sales and marketing of the products acquired in the Almaden/Inglenook and Vintners Acquisitions, partially offset by increased efficiencies and economies of scale. As a percentage of net sales, selling, general and administrative expenses decreased to 17.5\% for the Nine Months of Fiscal 1995 as compared to 19.4\% for the Nine Months of Fiscal 1994.

Nonrecurring Restructuring Expenses
As a result of the Restructuring Plan, in addition to a restructuring charge taken in the fourth quarter of fiscal 1994, the Company incurred additional expenses related to the restructuring in the first, second and third quarters of fiscal 1995, which have amounted to \(\$ 1,653,000\) and which have reduced after-tax income for the Nine Months of Fiscal 1995 by \(\$ 1,017,000\), or \(\$ 0.05\) per share on a fully diluted basis. (See "Nonrecurring Restructuring Expenses" under Third Quarter 1995 Compared to Third Quarter 1994 and "Financial Liquidity and Capital Resources.")

Interest Expense, Net
Net interest expense increased \(\$ 6.5\) million to \(\$ 19.3\) million in the Nine Months of Fiscal 1995, as compared to the Nine Months of Fiscal 1994. The increase is primarily due to borrowings related to the Vintners and Almaden/Inglenook Acquisitions.

Net Income
Net income for the Nine Months of Fiscal 1995 increased to \(\$ 30.9\) million from \(\$ 18.0\) million for the Nine Months of Fiscal 1994, an increase of \(\$ 12.9\) million, or approximately \(72 \%\). Fully diluted earnings per share increased to \(\$ 1.63\) in the Nine Months of Fiscal 1995 from \(\$ 1.13\) in the Nine Months of Fiscal 1994, a \(44 \%\) improvement. The increase in net income is due to the contributions of the Almaden and Inglenook brands and other products acquired in the Almaden/Inglenook Acquisition and to increased sales of imported beer brands. These factors more than offset the \(\$ 6.5\) million of additional pretax net interest expense in the Nine Months of Fiscal 1995 arising from borrowings related to the Vintners and Almaden/Inglenook Acquisitions.

Financial Liquidity and Capital Resources

\section*{General}

The Company's principal use of cash in its operating activities is for purchasing and carrying inventories of raw materials and finished goods. The Company's primary source of liquidity has historically been cash flow from operations, except during the annual fall grape harvest when the Company has relied on short-term borrowings. The annual grape crush normally begins in August and continues through November. The Company generally begins purchasing grapes in August with payments for such grapes beginning to come due in September. The Company's short-term borrowings to support such purchases generally reach their highest levels in November or December. Historically, the

Company has used cash flow from operations to repay its short-term borrowings.
Cash Flows - Third Quarter 1995 Compared to Third Quarter 1994
Cash Flows from Operating Activities
Net cash provided by operating activities in Third Quarter 1995 was \(\$ 28.1\) million, an increase of \(109 \%\) as compared to Third Quarter 1994. This increase was principally the result of higher net income, higher net reductions in inventory as a result of newly-acquired volume and a decrease in accounts receivable, when compared to Third Quarter 1994.

Cash Flows from Investing Activities
Capital expenditures for the Company increased in Third Quarter 1995 to \(\$ 9.0\) million as compared to \(\$ 2.5\) million in Third Quarter 1994 , principally due capital expenditures associated with the Restructuring Plan coupled with expenditures related to newly acquired facilities.

\section*{Cash Flows from Financing Activities}

Notes Payable (which represent borrowings under the Company's Revolving Loans) were reduced \(\$ 7.0\) million in Third Quarter 1995 through the application of cash provided by operating activities. There were no outstanding Notes Payable on May 31, 1995. Principal payments of long-term debt increased to \$7.1 million in Third Quarter 1995 from \(\$ 2.0\) million in Third Quarter 1994 due to the higher quarterly loan repayments required under the Credit Facility (as defined below).

Cash Flows - Nine Months of Fiscal 1995 Compared to Nine Months of Fiscal 1994
Cash Flows from Operating Activities
Net cash used by operating activities in the Nine Months of Fiscal 1995 was \$8.1 million, compared to \$10.7 million in the Nine Months of Fiscal 1994 which included a \(\$ 4.0\) million "Earn-Out" (as defined below) payment to the former Barton stockholders. The net expenditure during the Nine Months of Fiscal 1995 results principally from a \(\$ 28.3\) million Earn-Out payment made to the former Barton stockholders in December, 1994 (the "Barton Payment") and inventory purchases associated with the annual fall grape harvest. Exclusive of the Barton Payment, in the Nine Months of Fiscal 1995, the Company would have generated cash from operating activities due to significantly higher net income after adjustment for non-cash items.

\section*{Cash Flows from Investing Activities}

Capital expenditures for the Nine Months of Fiscal 1995 increased to \(\$ 20.3\) million from \(\$ 5.3\) million for the Nine Months of Fiscal 1994, principally due to capital expenditures associated with the Restructuring Plan coupled with expenditures related to newly acquired facilities.

\section*{Cash Flows from Financing Activities}

Notes Payable were reduced by \(\$ 19.0\) million in the Nine Months of Fiscal 1995 through the application of \(\$ 22.1\) million from the Offerings (as defined below) and \(\$ 47.0\) million from the proceeds of additional long-term borrowings offset by net borrowings of \(\$ 50.1\) million during this period for seasonal working capital needs, capital expenditures and the Barton Payment.

Debt, other than Notes Payable, decreased \(\$ 49.6\) million in the Nine Months of Fiscal 1995, due to scheduled debt repayments of \(\$ 14.6\) million and the use of \(\$ 82.0\) million of proceeds from the Offerings to prepay debt, offset by additional Term Loan borrowings of \(\$ 47.0\) million under the Credit Facility. The additional long-term borrowings were used to finance capital expenditures and the incremental buildup of working capital associated with the Almaden/Inglenook Acquisition.

As of May 31, 1995, under its Credit Facility, the Company had outstanding Term Loans of \(\$ 128.0\) million, no outstanding Revolving Loans, \(\$ 2.8\) million of Revolving Letters of Credit and \(\$ 25.0\) million under the Barton Letter of Credit (as defined below). As of May 31, 1995, under the Credit Facility, \(\$ 182.2\) million of Revolving Loans were available to be drawn by the Company.

Stock Offering
On November 18, 1994, the Company completed a public sale of \(3,937,744\) shares of its Class A Common Stock at a price to the public of \(\$ 33.50\) per share in simultaneous United States and international offerings (the "Offerings"). Of the total number of shares sold in the Offerings, three million shares were sold by the Company (the "Shares") and 937,744 shares were sold by certain selling stockholders. The Company did not receive any of the proceeds from the sale of Class A Stock owned individually by those selling stockholders. The Company used the proceeds, net of underwriters' discounts and commissions, from the sale of the Shares, which amounted to \(\$ 96.3\) million, together with \(\$ 7.8\) million of proceeds it received from certain of the selling stockholders in connection with their exercise of options to purchase 432,067 shares of the Company's Class A Common Stock, which options were issued to them in connection with the Vintners Acquisition, to repay indebtedness under the Credit Facility. On November 21, 1994, Term Loans in the amount of \(\$ 82.0\) million and Revolving Loans in the

The Company and a syndicate of 21 banks for which The Chase Manhattan Bank, N.A. acts as agent, entered into a Second Amendment and Restatement (as amended) dated as of August 5, 1994 of Amendment and Restatement of Credit Agreement dated June 29, 1993 (the "Credit Facility"). As of June 30, 1995, the Company's Credit Facility provides for (i) a \(\$ 121.0\) million Term Loan facility due in December 1999; (ii) a \(\$ 185\) million Revolving Loan credit facility, which expires in June 2000; and (iii) and an existing \(\$ 25.0\) million letter of credit related to the Barton Acquisition (the "Barton Letter of Credit"). Quarterly principal payments of \(\$ 7.0\) million are required under the Credit Facility, with a final quarterly principal payment of \(\$ 2.0\) million due in December 1999. As of June 30, 1995, the Company had \(\$ 121.0\) million of Term Loans and no Revolving Loans outstanding under the Credit Facility. The Term Loans borrowed under the Credit Facility may be either base rate loans or eurodollar base rate loans. Base rate loans have an interest rate equal to the higher of either the Federal Funds rate plus \(0.5 \%\) or the prime rate. Eurodollar rate loans currently have an interest rate equal to LIBOR plus \(1.0 \%\). As of June 30, 1995, the interest rates for base rate and eurodollar rate loans were \(9.0 \%\) and \(7.0 \%\), respectively.

Payments to Former Barton Stockholders
Pursuant to the Barton Acquisition, the Company is obligated to make payments of up to an aggregate amount of \(\$ 57.3\) million to the former Barton stockholders (the "Barton Stockholders"), which payments are payable over a three-year period ending November 29, 1996 (the "Earn-Out"). The first payment to the Barton Stockholders of \(\$ 4.0\) million was made on December 31, 1993 and the second payment of \(\$ 28.3\) million was made on December 30, 1994, as a result of satisfaction of certain performance goals and the achievement of targets for earnings before interest and taxes. An accrual for the December 30, 1994 payment was recorded in the financial statements as of August 31, 1994. The Company funded this payment through Revolving Loans under its Credit Facility. The remaining payments are contingent upon Barton achieving and exceeding certain targets for earnings before interest and taxes and are to be made as follows: up to \(\$ 10.0\) million is to be made on November 30, 1995; and up to \(\$ 15.0\) million is to be made on November 29, 1996. Such payment obligations are fully secured by the Company's standby irrevocable letter of credit under the Credit Facility (i.e., the Barton Letter of Credit) and are subject to acceleration in certain events. All Earn-Out payments will be accounted for as additional purchase price for the Barton Acquisition when the contingencies have been satisfied and will be allocated based upon the fair market value of the underlying assets. As a result, as the Earn-Out payments are made, depreciation and amortization expense will increase in the future over the remaining useful lives of these assets.

\section*{Restructuring Plan}

As a result of the Restructuring Plan, the Company incurred an after-tax restructuring charge in the fourth quarter of fiscal 1994 of \(\$ 14.9\) million, or \(\$ 0.91\) per share on a fully diluted basis. Approximately \(60 \%\) of the restructuring charge relates to the revaluation of affected assets which will not involve cash expenditures. Implementation of the Restructuring Plan will require net cash expenditures of approximately \(\$ 27.1\) million, including \(\$ 20.0\) million for capital expenditures. The capital expenditures will be funded through the Credit Facility. Upon relocation of the bottling facilities and other equipment from the Central Cellars and Soledad wineries, these wineries will be closed and offered for sale. Net proceeds in excess of \(\$ 10.0\) million received from the dispositions of discontinued operations and other assets must be used to pay down Term Loans if the proceeds are not reinvested within one year in similar assets. The Company anticipates that the Restructuring Plan will result in net cost savings of approximately \(\$ 1.7\) million in fiscal 1995 and approximately \(\$ 13.3\) million of annual net cost savings beginning in fiscal 1996.

Other
The Company engages in operations at its facilities for the purpose of disposing of waste and by-products generated in its production process. These operations include the treatment of waste water to comply with regulatory requirements prior to disposal in public facilities or upon property owned by the Company or others and do not constitute a material part of the Company's overall cost of product sold. Expenditures for the purpose of maintaining or improving the Company's waste water treatment facilities have not constituted a material part of the Company's maintenance or capital expenditures over the last three fiscal years and the Company does not expect to incur any such material expenditures during its 1995 fiscal year. During the last three fiscal years, the Company has not incurred, nor does it expect to incur in its 1995 fiscal year, any material expenditures related to remediation of previously contaminated sites or other non-recurring environmental matters.

In February 1995, the Company entered into an agreement cancelling certain of its long-term grape contracts acquired in connection with the Almaden/Inglenook Acquisition. As a result, the estimated loss reserve at the date of the Almaden/Inglenook Acquisition was reduced by approximately \(\$ 13\) million with a corresponding reduction in goodwill. Subsequent to the Third Quarter 1995, the Company entered into additional agreements cancelling certain of its long-term grape contracts. The financial impact of the cancellation of those contracts, which will not be material to the Company, will be reflected in the Company's financial statements in the fourth quarter of fiscal 1995 as an adjustment to the estimated loss reserve and a corresponding reduction in goodwill at the date of the Almaden/Inglenook Acquisition.

The Company believes that cash flow from operations will provide sufficient funds to meet all of its anticipated short and long-term debt service. The Company is not aware of any potential impairment to its liquidity and believes that the Revolving Loans available under the Credit Facility and cash flow from operations will provide adequate resources to satisfy its working capital, liquidity and anticipated capital expenditure requirements for at least the next four fiscal quarters.

As noted above under "Results of Operations of the Company," consummation of the Proposed Acquisition will require financing and the obtaining of appropriate consents from the banking syndicate under its Credit Facility. The Company is in the process of finalizing the terms of an amendment to its Credit Facility to finance the Proposed Acquistion primarily through an increase to its Term Loan Credit Facility. The Company does not anticipate any difficulties in obtaining such financing.

\section*{PART II - OTHER INFORMATION}

Item 6. Exhibits and Reports on Form 8-K
(a) See Index to Exhibits located on Page 22 of this Report.
(b) There were no Reports on Form 8-K filed with the Securities and Exchange Commission during the quarter ended May 31, 1995.
<TABLE>
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\section*{SIGNATURES}

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CANANDAIGUA WINE COMPANY, INC.
Dated: July 10, 1995

Dated: July 10, 1995
By:
/s/ Richard Sands
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Richard Sands, President and
Chief Executive Officer
/s/ Lynn K. Fetterman
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Lynn K. Fetterman, Senior Vice President
and Chief Financial Officer
(Principal Financial Officer and Principal
Accounting Officer)
</TABLE>

\section*{INDEX TO EXHIBITS}
\begin{tabular}{|c|c|}
\hline & Plan of acquisition, reorganization, arrangement, liquidation or \\
\hline \multicolumn{2}{|l|}{succession.} \\
\hline 2.1 & Asset Purchase Agreement dated August 2, 1991 between the Registrant and Guild Wineries and Distilleries, as assigned to an acquiring subsidiary (filed as Exhibit \(2(a)\) to the Registrant's Report on Form \(8-K\) dated October 1, 1991 and incorporated herein by reference). \\
\hline 2.2 & Stock Purchase Agreement dated April 27, 1993 among the Registrant, Barton Incorporated and the stockholders of Barton Incorporated, Amendment No. 1 to Stock Purchase Agreement dated May 3, 1993, and Amendment No. 2 to Stock Purchase Agreement dated June 29, 1993 (filed as Exhibit \(2(a)\) to the Registrant's Current Report on Form 8-K dated June 29, 1993 and incorporated herein by reference). \\
\hline 2.3 & Asset Sale Agreement dated September 14, 1993 between the Registrant and Vintners International Company, Inc. (filed as Exhibit \(2(a)\) to the Registrant's Current Report on Form 8-K dated October 15, 1993 and incorporated herein by reference). \\
\hline 2.4 & Amendment dated as of October 14, 1993 to Asset Sale Agreement dated as of September 14, 1993 between Vintners International Company, Inc. and the Registrant (filed as Exhibit \(2(b)\) to the Registrant's Current Report on Form 8-K dated October 15, 1993 and incorporated herein by reference). \\
\hline 2.5 & Amendment No. 2 dated as of January 18, 1994 to Asset Sale Agreement dated as of September 14, 1993 between Vintners International Company, Inc. and the Registrant (filed as Exhibit 2.1 to the Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended February 28, 1994 and incorporated herein by reference). \\
\hline 2.6 & Asset Purchase Agreement dated August 3, 1994 between the Registrant and Heublein, Inc. (filed as Exhibit \(2(a)\) to the Registrant's Current Report on Form 8-K dated August 5, 1994 and incorporated herein by \\
\hline
\end{tabular}

\section*{reference).}
\begin{tabular}{ll} 
2.7 & \begin{tabular}{l} 
Avendment dated November 8, 1994 to Asset Purchase Agreement \\
between Heublein, Inc. and the Registrant (filed as Exhibit 2.2 to the
\end{tabular} \\
Registrant's Registration Statement on Form S-3 (Amendment No. 2) \\
(Registration No. 33-55997) filed with the Securities and Exchange
\end{tabular}
(3) Articles of Incorporation and By-Laws.
3.1 Restated Certificate of Incorporation of the Registrant (filed as Exhibit 3.1 to the Registrant's Annual Report on Form \(10-\mathrm{K}\) for the fiscal year ended August 31, 1993 and incorporated herein by reference).
3.2 Amended and Restated By-laws of the Registrant (filed as

Exhibit 4.2 to the Registrant's Registration Statement on Form S-8 (Registration No. 33-56557) and incorporated herein by reference).
(4) Instruments defining the rights of security holders, including indentures.
4.1 Specimen of Certificate of Class A Common Stock of the Registrant (filed as Exhibit 1.1 to the Registrant's Registration Statement on Form 8-A, dated April 28, 1992 and incorporated herein by reference).
4.2 Specimen of Certificate of Class B Common Stock of the Registrant (filed as Exhibit 1.2 to the Registrant's Registration Statement on Form 8-A, dated April 28, 1992 and incorporated herein by reference).

Indenture dated as of December 27, 1993 among the Registrant, its Subsidiaries and Chemical Bank (filed as Exhibit 4.1 to the Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended November 30, 1993 and incorporated herein by reference).

First Supplemental Indenture dated as of August 3, 1994 among
the Registrant, Canandaigua West, Inc. and Chemical Bank (filed as Exhibit 4.5 to the Registrant's Registration Statement on Form S-8 (Registration No. 33-56557) and incorporated herein by reference).

Consents of experts and counsel.
Not applicable.
Power of Attorney.
Not applicable.
Financial Data Schedule.
Financial Data Schedule (filed herewith).

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