# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## FORM 8-K

# CURRENT REPORT Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) September 2, 2024

## **CONSTELLATION BRANDS, INC.**

(Exact name of registrant as specified in its charter)

<u>Delaware</u> (State or other jurisdiction of incorporation)

of the following provisions (see General Instruction A.2. below):

001-08495 (Commission File Number) 16-0716709 (IRS Employer Identification No.)

### 50 East Broad Street, Rochester, NY 14614

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code (585) 678-7100

Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any

	Written communications pursuant to Ru	le 425 under the Securities Act (17	CFR 230.425)	
	Soliciting material pursuant to Rule 14a	-12 under the Exchange Act (17 CF	FR 240.14a-12)	
	Pre-commencement communications pr	ursuant to Rule 14d-2(b) under the	Exchange Act (17 CFR 240.14d-2(b))	
	Pre-commencement communications p	ursuant to Rule 13e-4(c) under the	Exchange Act (17 CFR 240.13e-4(c))	
Securiti	es registered pursuant to Section 12(b) o	of the Act:		
	Title of Each Class Class A Common Stock	Trading <u>Symbol(s)</u> STZ	Name of Each Exchange on Which Registered New York Stock Exchange	
	by check mark whether the registrant is b-2 of the Securities Exchange Act of 19		efined in Rule 405 of the Securities Act of 1933 (§230.405 of this ch	napter) o
			Emerging growth company	
f an en new or	nerging growth company, indicate by che revised financial accounting standards pr	ck mark if the registrant has elected rovided pursuant to Section 13(a) o	d not to use the extended transition period for complying with any f the Exchange Act.	
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### Item 2.02 Results of Operations and Financial Condition.

On September 3, 2024, Constellation Brands, Inc. ("Constellation" or the "Company"), a Delaware corporation, issued a news release (the "release") announcing certain information regarding its financial condition and results of operations as of and for the second fiscal quarter ended August 31, 2024 and updates to the Company's fiscal 2025 outlook, among other items. A copy of the release is attached hereto as Exhibit 99.1 and incorporated herein by reference. The projections constituting the guidance included in the release involve risks and uncertainties, the outcome of which cannot be foreseen at this time; therefore, actual results may vary materially from these forecasts. In this regard, see the information included in the release under the caption "Forward-Looking Statements."

The information in the release is "furnished" and not "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 and is not otherwise subject to the liabilities of that section. Such information may be incorporated by reference in another filing under the Securities Exchange Act of 1934 or the Securities Act of 1933 only if and to the extent such subsequent filing specifically references the information incorporated by reference herein.

The release contains non-GAAP financial measures; in the release these are referred to as "comparable" measures. For purposes of Regulation G, a non-GAAP financial measure is a numerical measure of a registrant's historical or future financial performance, financial position, or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of income, balance sheet, or statement of cash flows (or equivalent statements) of the registrant; or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented. In this regard, GAAP refers to generally accepted accounting principles in the United States. Pursuant to the requirements of Regulation G, the Company has provided reconciliations within the release of the non-GAAP financial measures to the most directly comparable GAAP financial measures.

Comparable measures are provided because management uses this information in monitoring and evaluating the results and underlying business trends of the core operations of the Company and/or in internal goal setting. In addition, the Company believes this information provides investors, financial analysts covering the Company, rating agencies, and other external users valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance.

### Item 2.06 Material Impairments.

The Company previously disclosed that if broader industry and market conditions decline and/or the Company's expectations of future performance as reflected in its then-current strategic operating plans are not fully realized, a future impairment of the Company's Wine and Spirits segment goodwill was reasonably possible. In connection with continued negative trends within the Company's Wine and Spirits segment primarily attributable to its U.S. wholesale market, driven by declines in both the overall wine market and in its mainstream and premium wine brands, the Company updated its fiscal 2025 outlook for this reporting unit. Based on the aforementioned factors, on September 2, 2024, the Company concluded that it expects to incur a non-cash goodwill impairment loss of approximately \$1.5 billion to \$2.5 billion for the Company's second fiscal quarter ended August 31, 2024. The range in the amount of impairment expected to be recorded is based on preliminary estimates of future cash flow forecasts and other assumptions. The final amount of impairment to be recognized for the Company's second fiscal quarter ended August 31, 2024, is subject to the Company's internal analysis and review, including consultation with third-party valuation experts on certain assumptions.

There may be a further future impairment of Wine and Spirits goodwill if there are adverse deviations from our expectations about the Company's Wine and Spirits business or the macroeconomic environment, which

could be influenced by a variety of factors including if broader industry and market conditions continue to decline and/or our expectations of future performance as reflected in our current strategic operating plans are not fully realized.

### Forward-Looking Statements

This Current Report on Form 8-K contains forward-looking statements. All statements other than statements of historical fact are forward-looking statements. The word "expect" and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These statements may relate to business strategy, future operations, prospects, plans and objectives of management, including statements regarding an expected non-cash goodwill impairment loss and potential further future impairments, and expected actions of third parties. All forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those set forth in, or implied by, such forward-looking statements. No assurances can be given that any of the events anticipated by the forward-looking statements will transpire or occur.

The forward-looking statements are based on management's current expectations and should not be construed in any manner as a guarantee that such actions will in fact occur or will occur on the timetable contemplated hereby. All forward-looking statements speak only as of the date of this Current Report on Form 8-K, and Constellation undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.

In addition to risks and uncertainties associated with ordinary business operations, the forward-looking statements contained in this Current Report on Form 8-K are subject to other risks and uncertainties, including the accuracy of all projections and other factors and uncertainties disclosed from time-to-time in the Company's filings with the Securities and Exchange Commission, including its Annual Report on Form 10-K for the fiscal year ended February 29, 2024, which could cause actual future performance or events to differ from current expectations.

### Item 7.01 Regulation FD Disclosure.

On September 3, 2024, the Company issued the release, a copy of which is furnished herewith as Exhibit 99.1 and is incorporated herein by reference.

References to Constellation's website and/or other social media sites or platforms in the release do not incorporate by reference the information on such websites, social media sites, or platforms into this Current Report on Form 8-K, and Constellation disclaims any such incorporation by reference. The information in the release attached as Exhibit 99.1 and in Item 2.06 are incorporated by reference into this Item 7.01 in satisfaction of the public disclosure requirements of Regulation FD. The information in the release is "furnished" and not "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 and is not otherwise subject to the liabilities of that section. Such information may be incorporated by reference in another filing under the Securities Exchange Act of 1934 or the Securities Act of 1933 only if and to the extent such subsequent filing specifically references the information incorporated by reference herein.

### Item 9.01 Financial Statements and Exhibits.

### Exhibit No. Description

- 99.1 News Release of Constellation Brands, Inc. dated September 3, 2024.
- 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: September 3, 2024 CONSTELLATION BRANDS, INC.

By: /s/ Garth Hankinson

Garth Hankinson Executive Vice President and Chief Financial Officer



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# **CONSTELLATION BRANDS UPDATES FISCAL 2025 OUTLOOK**

Updates reported EPS guidance to \$3.05 - \$7.92 and raises lower-end of comparable EPS guidance to \$13.60 - \$13.80, affirming double-digit comparable EPS growth expectation<sup>(1)</sup>

Updates Enterprise net sales growth to 4% - 6%, reported operating income decline to (68)% - (36)% including an expected Wine and Spirits goodwill impairment loss of approximately \$1.5 - \$2.5 billion<sup>(2)</sup>, and comparable operating income growth to 8% - 9%

Updates Beer net sales growth to 6% - 8% and raises Beer operating income growth to 11% - 12%, at higher-end of initial range, and updates Wine and Spirits net sales and operating income declines to (6)% - (4)% and (18)% - (16)%, respectively

ROCHESTER, N.Y., Sept. 3, 2024 – Constellation Brands, Inc. (NYSE: STZ), a leading beverage alcohol company, announced today undates to management's current financial outlook for fiscal 2025

updates to management's current financial outlook for	or fiscal 2025.					
	Updated Outlook	Prior Outlook	Outlook Update Key Drivers			
Fiscal 2025 Estimates	oution	outlook.	ney Envere			
Reported diluted net income (loss) per share attributable to CBI (EPS)	\$3.05 - \$7.92	\$14.63 - \$14.93	Per drivers below; reported EPS estimate includes expected Wine and Spirits			
Comparable EPS	\$13.60 - \$13.80	\$13.50 - \$13.80	goodwill impairment			
Guidance Assumptions:						
Enterprise net sales growth	4% - 6%	6% - 7%	Incremental macroeconomic headwinds			
Beer net sales growth	6% - 8%	7% - 9%	affecting consumer, particularly unemployment, and prolonged inventory			
Wine and Spirits net sales growth (decline)	(6)% - (4)%	(0.5)% - 0.5%	destocking in wine and spirits markets			
Reported Enterprise operating income growth (decline)	(68)% - (36)%	10% - 12%	Per drivers below; reported Enterprise operating income decline estimate includes expected Wine and Spirits goodwill			
Comparable Enterprise operating income growth	8% - 9%	8% - 10%	impairment			
Beer operating income growth	11% - 12%	10% - 12%	Incremental cost savings partially offset by increased marketing investments			
Wine and Spirits operating income decline	(18)% - (16)%	(11)% - (9)%	Adjusted top-line impact			
Corporate expense	Unchanged	~\$260 million	N/A			
Equity in earnings	ononangea	~\$30 million	7.471			
Interest expense, net	~\$430 million	\$445 - \$455 million	Capitalized interest adjustment			
Reported tax rate	~11% <sup>(i)</sup>	~12%	Includes expected Wine and Spirits goodwill impairment			
Comparable tax rate		~18.5%				
Non-controlling interests		~\$35 million				
Weighted average diluted shares outstanding (1)		~183 million	A//A			
Operating cash flow	Unchanged	\$2.8 - \$3.0 billion	N/A			
Capital expenditures		\$1.4 - \$1.5 billion				
Free cash flow		\$1.4 - \$1.5 billion				

<sup>(</sup>i) Represents a calculation using the midpoint of the expected \$1.5 billion to \$2.5 billion Wine and Spirits goodwill impairment loss range.



The Company also expects to recognize a non-cash goodwill impairment loss for the Wine and Spirits business of approximately \$1.5 to \$2.5 billion for its second quarter fiscal 2025 results, which is included above in the fiscal 2025 reported EPS outlook.<sup>(2)</sup> The impairment reflects the Company's updated expectations of its fiscal 2025 outlook for its Wine and Spirits business due to continued negative trends primarily in its U.S. wholesale market, driven by declines in both the overall wine market and its mainstream and premium wine brands.

"While ongoing macroeconomic headwinds, particularly rising unemployment, have led to a recent deceleration in the rate of growth of consumer demand for our products, we are on track to deliver a solid mid single-digit volume increase this fiscal year for our Beer Business," said Constellation Brands President and Chief Executive Officer Bill Newlands. "These trends have been most notable in the top five states for our Beer Business, which account for just over half of our volumes; however, we continue to see volume growth within the low to mid single-digit

range in these states and within the high single-digit range on average across the rest of the country. Importantly, our Beer brands remain strong and loyalty among our core consumers is resilient with only some marginal shifts to value packs and value-oriented channels. In our Wine and Spirits Business, the commercial and operational execution initiatives introduced earlier this year are improving the performance of our largest brands, but we continue to face incremental category headwinds further affecting our outlook for this fiscal year. Notably, we continued to outpace the growth of the entire CPG sector by nearly 3 percentage points in dollar sales across Circana tracked channels, and our Beer Business remained the top dollar share gainer in its category with a 1.3 point increase in fiscal 2025 to-date, as well as the third largest dollar share gainer in the entire Beverage industry."<sup>(3)</sup>

"Our cost savings and efficiency initiatives are also delivering significant incremental benefits for our Beer Business, enabling us to reinvest some of those savings into incremental opportunities in our Beer marketing programs," said Executive Vice President and Chief Financial Officer Garth Hankinson. "In our Wine and Spirits Business, we are also taking incremental tactical pricing and marketing actions to support demand for our core brands but are facing operating deleveraging due to more significant top-line headwinds, which in turn we expect will also lead to an impairment charge of the goodwill associated with that Business. All in, while we believe an adjustment to our top-line growth expectations is prudent to reflect the near-term macroeconomic headwinds affecting our consumers, we remain confident in our ability to deliver against our initial double-digit comparable EPS growth expectations and have raised the lower-end of our initial comparable EPS guidance range for fiscal 2025. Similarly, in line with our disciplined and balanced capital allocation priorities, we continue to expect to: achieve our ~3.0x net leverage ratio target, on a comparable basis, this fiscal year; return cash to shareholders through our dividend and opportunistic share repurchases, inclusive of the \$449 million executed in share repurchases in the first half of this fiscal year; and advance our brewery investments in our Beer Business."

In addition, Bill Newlands and Garth Hankinson will participate in a fireside chat at the 2024 Barclays Global Consumer Staples Conference today, Tuesday, September 3, in Boston, MA. The presentation is scheduled to begin at 11:15 a.m. EDT and is expected to cover the company's strategic business initiatives, financial metrics, and operating performance, as well as outlook for the future. A live, listen-only webcast of the presentation will be available on the company's investor relations website at <u>ir.cbrands.com</u> under the <u>News & Events</u> section. When the presentation begins, financial information discussed in the presentation, and reconciliations of reported GAAP financial measures with comparable and other non-GAAP financial measures, will also be available on the company's investor relations website under the <u>Financial History</u> section. For anyone unable to participate in the webcast, a replay will be available on the company's investor relations website through the close of business on March 3, 2025.

(1) Includes \$449 million in shares repurchased through August 2024.

(3) Circana Total U.S. Multi-Outlet + Convenience data from March 3, 2024 (closest data to beginning of fiscal 2025) to August 11, 2024 (latest data available for CPG sector).

<sup>(2)</sup>The range in the amount of impairment expected to be recorded is based on preliminary estimates of future cash flow forecasts and other assumptions. The final amount of impairment to be recognized for the second quarter fiscal 2025 is subject to the Company's internal analysis and review, including consultation with third-party valuation experts on certain assumptions.



### **ABOUT CONSTELLATION BRANDS**

Constellation Brands (NYSE: STZ) is a leading international producer and marketer of beer, wine, and spirits with operations in the U.S., Mexico, New Zealand, and Italy. Our mission is to build brands that people love because we believe elevating human connections is Worth Reaching For. It's worth our dedication, hard work, and calculated risks to anticipate market trends and deliver more for our consumers, shareholders, employees, and industry. This dedication is what has driven us to become one of the fastest-growing, large CPG companies in the U.S. at retail, and it drives our pursuit to deliver what's next.

Every day, people reach for our high-end, iconic imported beer brands such as those in the Corona brand family like the flagship Corona Extra, Modelo Especial and the flavorful lineup of Modelo Cheladas, Pacifico, and Victoria; our fine wine and craft spirits brands including The Prisoner Wine Company, Robert Mondavi Winery, Casa Noble Tequila, and High West Whiskey; and our premium wine brands such as Kim Crawford and Meiomi.

As an agriculture-based company, we have a long history of operating sustainably and responsibly. Our ESG strategy is embedded into our business and our work focuses on serving as good stewards of the environment, enhancing social equity within our industry and communities, and promoting responsible beverage alcohol consumption. These commitments ground our aspirations beyond driving the bottom line as we work to create a future that is truly Worth Reaching For.

To learn more, visit www.cbrands.com and follow us on X, Instagram, and LinkedIn.

### **MEDIA CONTACTS**

Amy Martin 585-678-7141 / <a href="mailto:amy.martin@cbrands.com">amy.martin@cbrands.com</a> Carissa Guzski 315-525-7362 / <a href="mailto:carissa.guzski@cbrands.com">carissa.guzski@cbrands.com</a>

### **INVESTOR RELATIONS CONTACTS**

Joseph Suarez 773-551-4397 / joseph.suarez@cbrands.com Snehal Shah 847-385-4940 / snehal.shah@cbrands.com



### SUPPLEMENTAL INFORMATION

Reported basis ("reported") are derived from amounts as reported under generally accepted accounting principles in the U.S. Comparable basis ("comparable") are amounts which exclude items that affect comparability ("comparable adjustments"), as they are not reflective of core operations of the segments. The company's measure of segment profitability excludes comparable adjustments, which is consistent with the measure used by management to evaluate results. The company discusses various non-GAAP measures in this news release ("release"). Financial statements, as well as supplemental schedules and tables reconciling non-GAAP measures, together with definitions of these measures and the reasons management uses these measures, are included in this release.

### FORWARD-LOOKING STATEMENTS

The statements made regarding our outlook and all statements other than statements of historical fact set forth in this release, including statements regarding our business strategy, strategic vision, growth plans, operational and commercial execution initiatives, future operations, financial position, expected net sales, expenses, impairments, hedging programs, cost savings initiatives, operating income, capital expenditures, effective tax rates, anticipated tax liabilities, operating cash flow, and free cash flow, estimated diluted EPS and shares outstanding, expected volume, inventory, supply and demand levels, balance, and trends, future payments of dividends, amount, manner, and timing of share repurchases under the share repurchase authorizations, access to capital markets, liquidity and capital resources, and prospects, plans, and objectives of management, as well as information concerning expected actions of third parties, are forward-looking statements (collectively, "Projections") that involve risks and uncertainties that could cause actual results to differ materially from those set forth in, or implied, by the Projections.

When used in this release, the words "anticipate," "expect," "intend," "will," and similar expressions are intended to identify Projections, although not all Projections contain such identifying words. All Projections speak only as of the date of this release. We undertake no obligation to update or revise any Projections, whether as a result of new information, future events, or otherwise. The Projections are based on management's current expectations and, unless otherwise noted, do not take into account the impact of any future acquisition, investment, merger, or other business combination, divestiture (including any associated amount of incremental contingent consideration payment paid or received), restructuring or other strategic business realignment, or financing or share repurchase that may be completed after the issuance of this release. Although we believe that the expectations reflected in the Projections are reasonable, we can give no assurance that such expectations will prove to be correct. In addition to the risks and uncertainties of ordinary business operations and conditions in the general economy and markets in which we compete, the Projections contained in this release are also subject to the risk, uncertainty, and possible variance from our current expectations regarding:

- water, agricultural and other raw material, and packaging material supply, production, and/or shipment difficulties which could adversely affect our ability to supply our customers;
- the ability to respond to anticipated inflationary pressures, including reductions in consumer discretionary income and our ability to pass along rising costs through increased selling prices;
- actual impact to supply, production levels, and costs from global supply chain disruptions and constraints, transportation challenges (including from labor strikes or other labor activities), shifting consumer behaviors, wildfires, and severe weather events:
- reliance on complex information systems and third-party global networks as well as risks associated with cybersecurity and artificial intelligence;
- · economic and other uncertainties associated with our international operations;
- dependence on limited facilities for production of our Mexican beer brands, including beer operations expansion, optimization, and/or construction activities, scope, capacity, supply, costs (including impairments), capital expenditures, and timing:
- results of the sale of the remaining assets at the Mexicali Brewery inclusive of the expected tax benefits;
- operational disruptions or catastrophic loss to our breweries, wineries, other production facilities, or distribution systems;
- the impact of military conflicts, geopolitical tensions, and responses, including on inflation, supply chains, commodities, energy, and cybersecurity;
- climate change, ESG regulatory compliance and failure to meet emissions, stewardship, and other ESG targets, objectives, or ambitions;
- · reliance on wholesale distributors, major retailers, and government agencies;
- contamination and degradation of product quality from diseases, pests, weather, and other conditions;
- communicable disease outbreaks, pandemics, or other widespread public health crises and associated governmental containment actions;

- · effects of employee labor activities that could increase our costs;
- a potential decline in the consumption of products we sell and our dependence on sales of our Mexican beer brands;
- impacts of our acquisition, divestiture, investment, and new product development strategies and activities, including the Sea Smoke acquisition;
- the success of operational and commercial execution initiatives for our wine and spirits business;
- dependence upon our trademarks and proprietary rights, including the failure to protect our intellectual property rights;
- potential damage to our reputation;
- · competition in our industry and for talent;
- · our indebtedness and interest rate fluctuations;
- our international operations, worldwide and regional economic trends and financial market conditions, geopolitical uncertainty, or other governmental rules and regulations;
- · class action or other litigation we may face;
- potential write-downs of our intangible assets, such as goodwill and trademarks;
- changes to tax laws, fluctuations in our effective tax rate, accounting for tax positions, the resolution of tax disputes, changes to accounting standards, elections, assertions, or policies, and the impact of a global minimum tax rate;
- · amount, timing, and source of funds for any share repurchases;
- · amount and timing of future dividends;
- ownership of our Class A Common Stock by members of the Sands family and their Board of Director nomination rights as well as the choice-of-forum provision in our Amended and Restated By-laws;
- the expected future impairment of our Wine and Spirits goodwill; and
- other factors and uncertainties disclosed in our filings with the SEC, including our Annual Report on Form 10-K for the fiscal year ended February 29, 2024, which could cause actual future performance to differ materially from our current expectations.



### RECONCILIATIONS OF GAAP TO NON-GAAP FINANCIAL MEASURES

We report our financial results in accordance with GAAP. However, non-GAAP financial measures, as defined in the reconciliation tables below, are provided because we use this information in evaluating the results of our core operations and/or internal goal setting. In addition, we believe this information provides our investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance. Non-GAAP financial measures should be considered in addition to, not as a substitute for, or superior to, our reported results prepared in accordance with GAAP.

Operating Income Guidance		Guid	Guidance Range for the Year Ending February 28, 2025			Actual for the Year Ended February 29, 2024 Pe		Perc	ercentage Change	
(in n	nillions)									_
Operating income (GAAP)		\$	999	\$	2,037	\$	3,169.7	(6	8)%	(36)%
Comparable adjustments (Non-GAAP) (1)		2,503			1,503		75.8			
Comparable operating income (Non-GAAP)		\$	3,502	\$	3,540	\$	3,245.5		8 %	9 %
(1)	Comparable adjustments include: (2)						Estimate Year E February	nding		tual for the Year inded February 29, 2024
	Goodwill impairment (3)						\$	2,000	\$	_
	Transition services agreements activity						\$	20	\$	24.9
	Flow through of inventory step-up						\$	4	\$	3.6
	Restructuring and other strategic business development cos	ts					\$	2	\$	46.3
	Net (gain) loss on undesignated commodity derivative contra	acts					\$	(15)	\$	44.2
	Settlements of undesignated commodity derivative contracts	;					\$	(9)	\$	(15.0)
	Loss on sale of business						\$	_	\$	15.1
	Other (gains) losses						\$	_	\$	11.2
	Transaction, integration, and other acquisition-related costs						\$	_	\$	0.6
	Insurance recoveries						\$	_	\$	(55.1)

<sup>(2)</sup> May not sum due to rounding.

#### Goodwill impairmen

We expect to incur a non-cash goodwill impairment loss related our Wine and Spirits reporting unit for the second fiscal quarter ended August 31, 2024.

### Transition services agreements activity

We recognized costs in connection with transition services agreements related to the previous sale of a portion of our wine and spirits business.

### Flow through of inventory step-up

In connection with acquisitions, the allocation of purchase price in excess of book value for certain inventories on hand at the date of acquisition is referred to as inventory step-up. Inventory step-up represents an assumed manufacturing profit attributable to the acquired business prior to acquisition.

### Restructuring and other strategic business development costs

We recognized costs in connection with certain activities which are intended to streamline, increase efficiencies, and reduce our cost structure.

### Undesignated commodity derivative contracts

Net (gain) loss on undesignated commodity derivative contracts represents a net (gain) loss from the changes in fair value of undesignated commodity derivative contracts. The net (gain) loss is reported outside of segment operating results until such time that the underlying exposure is recognized in the segment operating results. At settlement, the net (gain) loss from the changes in fair value of the undesignated commodity derivative contracts is reported in the appropriate operating segment, allowing the results of our operating segments to reflect the economic effects of the commodity derivative contracts without the resulting unrealized mark to fair value volatility.

<sup>(3)</sup> Represents the midpoint of the \$1.5 billion to \$2.5 billion range shown for the comparable adjustments.



### Loss on sale of business

We recognized a net loss primarily from the divestitures related to the craft beer business.

### Other (gains) losses

We recognized a net loss from changes in the indemnification of liabilities associated with prior period divestitures, partially offset by decreases in estimated fair values of contingent liabilities associated with prior period acquisitions.

## Transaction, integration, and other acquisition-related costs

We recognized costs in connection with our investments, acquisitions, and divestitures.

### Insurance recoveries

We recognized business interruption and other recoveries largely related to severe winter weather events.

EPS			r Ending February 28, 2025	
For	ecasted EPS (GAAP) \$	3.05	\$	7.92
C	Comparable adjustments (Non-GAAP) (1) 10.55			5.88
For	ecasted comparable EPS (Non-GAAP) (2)	13.60	\$	13.80
(1)	Comparable adjustments include: (2)		Yea	ated for the ar Ending ary 28, 2025
	Goodwill impairment (3)		\$	9.34
	Transition services agreements activity		\$	0.08
	Flow through of inventory step-up		\$	0.02
	Restructuring and other strategic business development costs		\$	0.01
	Net income tax benefit recognized as a result of the resolution of various tax examinations and assessments related to prior	r periods	\$	(0.66)
	Net gain on conversion and exchange to Canopy exchangeable shares		\$	(0.46)
	Net gain on undesignated commodity derivative contracts		\$	(0.06)
	Settlements of undesignated commodity derivative contracts		\$	(0.03)
	Net income tax benefit recognized for adjustments to valuation allowances		\$	(0.02)
(2)	May not sum due to rounding as each item is computed independently. The comparable adjustments and comparable EPS dilutive basis.	are calcul	ated on a	a fully

### Free Cash Flow Guidance

Free cash flow, as defined in the reconciliation below, is considered a liquidity measure and is considered to provide useful information to investors about the amount of cash generated, which can then be used, after required debt service and dividend payments, for other general corporate purposes. A limitation of free cash flow is that it does not represent the total increase or decrease in the cash balance for the period. Free cash flow should be considered in addition to, not as a substitute for, or superior to, cash flow from operating activities prepared in accordance with GAAP.

	Ending February 28, 2025		
(in millions)			
Net cash provided by operating activities (GAAP)	\$ 2,800 \$	3,000	
Purchase of property, plant, and equipment	(1,400)	(1,500)	
Free cash flow (Non-GAAP)	\$ 1,400 \$	1,500	

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Represents the midpoint of the \$7.01 to \$11.68 range shown for the comparable adjustments.